

Office of Headquarters Operations

Office Work Instruction

Code C Support Services Contract Management

Approved by: _(Original Signed By)_____ Michael D. Christensen Associate Administrator for Office of Headquarters Operations Responsible Office: Office of Headquarters Operations Subject: Code C Support Services Contract Management

DOCUMENT HISTORY LOG

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Baseline		12/10/99	

1. Purpose

This instruction documents the procedure used by the Office of Headquarters Operations to administer the various support services contracts used to implement its mission.

2. Scope and Applicability

- 2.1 This Office Work Instruction (OWI) describes the procedure used to manage all support services contracts for which the Office of Headquarters Operations (Code C) is responsible.
- 2.2 This OWI applies to the Office of Headquarters Operations.

3. Definitions

- 3.1 <u>Contract</u>. The term "contract" as used in this document, refers to purchases made to acquire support services and conducted under the Federal Acquisition Regulations (FAR).
- 3.2 <u>Contracting Officer (CO)</u>. Personnel from Code 210.H at the Goddard Space Flight Center (GSFC), appointed in accordance with the FAR, with the authority to enter into, administer, and/or terminate contracts and make determinations and findings.
- 3.3 <u>Division Director</u>. A high level manager who is in charge of one of the first level organizational elements (known as a division) within a Headquarter's office.
- 3.4 Contracting Officer's Technical Representative (COTR). Personnel within Code C at NASA Headquarters (or in some cases at GSFC) exercising authority and responsibility delegated by the CO. This individual represents the CO in the daily surveillance of the contractor, and provides overall technical management of the contract. COTR is required if the value of the contract exceeds \$100,000.
- 3.5 <u>Technical Monitor (TM)</u>. Personnel within Code C at NASA Headquarters exercising authority and responsibility delegated by the CO or COTR. This individual represents the CO/COTR in the daily surveillance of the contractor, and provides overall technical management of the contract. A Technical Monitor is used at Headquarters in place of a COTR if the COTR is located at GSFC.
- Contractor. Anyone providing services support to NASA Headquarters under a contract.
- 3.7 <u>Configuration Control Board</u>. A board composed of technical and administrative representatives who recommend approval or disapproval of proposed changes through the Service Requests.
- 3.8 <u>Performance Evaluation Board</u>. A board composed of technical and administrative representatives who establish the Performance Evaluation Plan and review the performance and establish the Award Fee to be paid.

4. References

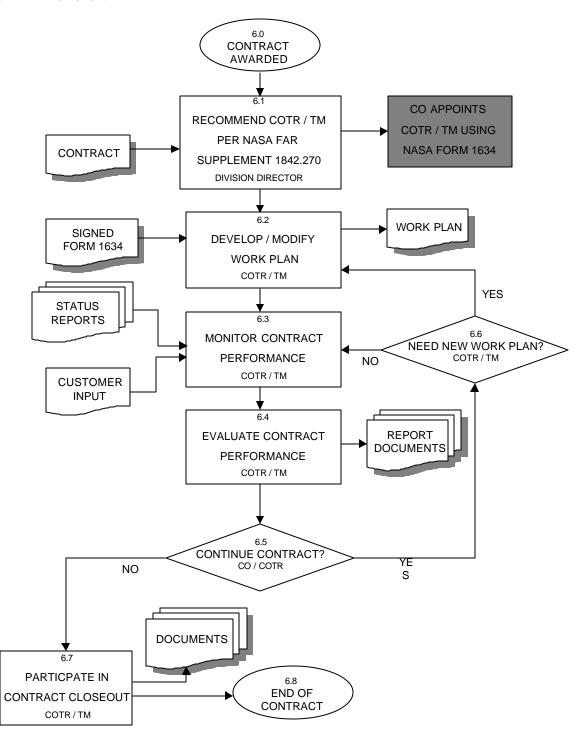
- 4.1 NASA Federal Acquisition Regulation Supplement (NFS) 1842.270, 1842.271
- 4.2 NASA Procedures and Guidelines (NPG)1441.1, NASA Records Retention Schedule
- 4.3 NASA Policy Directive (NPD) 3310.1, Distinguishing Between Contractor and Civil Service Functions
- 4.4 NASA On-Line Directive Information System (NODIS II) Library
- 4.5 Code of Federal Regulations (CFR)
- 4.6 NASA Form 1634 Contracting Officer Technical Representative (COTR) Delegation

And for selected contracts:

- 4.7 Equal Employment Opportunity (EEO) Complaint Processing Regulations
- 4.8 Uniform Building Code 1989
- 4.9 National Electric Code 1990
- 4.10 American National Standards Institute/National Fire Protection Association (ANSI/NFPA) 13 1991 Edition
- 4.11 Joint Committee on Printing, Printing and Binding Regulations S. Pub 101-9, 2/1990
- 4.12 Public Law, Title 44, Printing and Binding Regulations
- 4.13 NPG 1490.5A 6-97 NASA Procedures and Guidelines for Printing, Duplicating, and Copying Management
- 4.14 CFR 20-4 Graphics Standards Manual
- 4.15 NASA Management Instruction (NMI) 1383.1 Approval, Production, Distribution, and Management of Audio Visual Products and Services
- 4.16 NPD 1600.2A NASA Security Policy
- 4.17 NPD 1620.2 NASA Badging System
- 4.18 NPD 1800.2 NASA Occupational Health Program
- 4.19 NPD 1810.2 NASA Occupational Medicine Program
- 4.20 NPD 1820.1 NASA Environmental Health Program
- 4.21 NPD 8710.2B NASA Safety and Health Program Policy

- 4.22 NASA Handbook (NHB) 2710.1 "Safety and Health Handbook, Occupational Safety and Health Program"
- 4.23 Executive Order 12196, dated February 26, 1980, "Occupational Safety and Health Programs for Federal Employees"
- 4.24 29 CFR Part 1960 "Basic Program Elements for Federal Employee Occupational Safety and Health Programs and Related Matters"
- 4.25 29 CFR 1910 "Occupational Safety and Health Standards"
- 4.26 5 CFR Administrative Personnel
- 4.27 5 U.S.C. 552a The Privacy Act of 1974, as amended
- 4.28 CI-1-9905 Version 1, dated July 30, 1999, "HQ Information Technology Work Control Policy and Procedures"
- 4.29 Executive Order 13011, dated July 16, 1996, "Federal Information Technology"

5. Flowchart



6.	Procedure	
<u>Step</u>	<u>Actionee</u>	Action
6.0		A new contract is awarded by the Procurement Office at GSFC.
6.1	DIV. DIR.	Recommends for appointment, per NASA FAR Supplement: Clause 1842.270, a COTR or a TM for the contract. If the value of the contract exceeds \$100,000, and there is no COTR at GSFC, a COTR is appointed. If the value of the contract is less than \$100,000, or if there is already a COTR at GSFC, then a TM is appointed.
6.2	COTR/TM	Develops an initial Work Plan which tasks the contractor for specific activities to be done. This work plan is developed using the Statement of Work (SOW) from the contract and other contract quality assurance procedures as designated by the CO. If, during a contract evaluation process, it is determined that a new Work Plan needs to be developed or the existing Work Plan needs to be modified, then the revised Work Plan is developed using the same criteria. Depending on the contract, this consists of such items as Task Orders, Service Requests, Statement of Work, etc. See the Contract Matrix in Appendix for specific examples for each contract for Code C.
6.3	COTR/TM	Monitors the performance of the contractor to make sure the work is being done in accordance with the Work Plan(s) and in a timely and satisfactory manner. The monitoring process uses various inputs such as Monthly Reports from the contractor and customer feedback input to determine that the requirements of the contract are being met. Depending on the contract, this consists of reviewing 533 Reports, Monthly (or Periodic) Status Reviews, Visual Inspections, Customer responses, etc. See the Contract Matrix in Appendix for specific examples for each contract for Code C.
6.4	COTR/TM	Evaluates the performance of the contractor and recommends payment. The evaluation process uses various techniques to verify that the work has been performed according to the contract requirements and that the work is of high quality and acceptable to NASA HQ. Depending on the contract, this consists of the Award Fee Process and Issuance of the Award Fee Letter, Certifying Invoices for payment, etc. See the Contract Matrix in Appendix for specific examples for each contract for Code C.
6.5	CO/COTR	Continue Contract? If performance is satisfactory, and the contract is continuing, the previous steps (from 6.2) are repeated at regular intervals for the duration of the contract. If the contract is terminating either for cause or because it is the end of the contract period, the closeout and termination process is begun, go to 6.7.

6.6	COTR/TM	Need new work plan? Based on performance of the contractor and results from the evaluation process, a determination is made, whether a revised Work Plan is needed. If so, the iterative process repeats from Step 6.3. If not, process continues with Step 6.4. The cycle repeats.
6.7	COTR/TM	Participates in the contract closeout and termination process. Provides input to the CO in order to facilitate this. This consists of verification based on the SOW and all previous evaluation periods that all contractual obligations have been met and that NASA HQ has no further claims against the contractor. Also consists of verification based on discussions with the contractor that no further claims against NASA exist from the contractor's standpoint.
6.8		The end of the contract

Responsible Office: Office of Headquarters Operations Subject: Code C Support Services Contract Management

7. Quality Records

Health and Environmental Services Contract: NAS5-98158 HQ uses Technical Monitor

Record Identification	Owner	Location	Record Media: Electronic or Hard Copy	Schedule Number and Item Number (NPG 1441.1)	Retention/ Disposition
Contract	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
Appointment Letter	CO / COTR	GSFC	HC	S: 5 I: 1F	Destroy T
SOW	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
Weekly Reports	TM	6H70	HC	S: 5 I: 25B	Destroy 2
Monthly Status Meetings	CO	GSFC	HC	S: 5 I: 25B	Destroy 2
Form 533	CO	GSFC	HC	S: 5 I: 25B	Destroy 2
Performance Evaluation Plan	CO	GSFC	HC	S: 5 I: 25A	Destroy C
Award Fee Report	CO	GSFC	HC	S: 5 I: 9	Destroy 6

Destroy 2 = Destroy 2 years after expiration of Contract

Destroy T = Destroy upon Termination of Contract or when no longer needed

Destroy C = Destroy upon Certification of Payment or when no longer needed

Destroy 6 = Destroy 6 years after final payment

Lee Kramer and Associates Contract: W-91512 HQ uses Technical Monitor

Record Identification	Owner	Location	Record	Schedule	Retention/
			Media:	Number and	Disposition
			Electronic	Item Number	
			or Hard	(NPG	
			Сору	1441.1)	
Contract	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
SOW	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
EEO Counselor Report	TM	6P11	HC	S: 5 I: 25A	Destroy C
Certification of Invoice	CO	GSFC	HC	S: 5 I: 9	Destroy 6

Destroy 2 = Destroy 2 years after expiration of Contract

Destroy T = Destroy upon Termination of Contract or when no longer needed

Destroy C = Destroy upon Certification of Payment or when no longer needed

Responsible Office: Office of Headquarters Operations Subject: Code C Support Services Contract Management

> Delany, Siegal, Zorn & Associates Contract: W-91518 HQ uses Technical Monitor

Record Identification	Owner	Location	Record Media: Electronic or Hard Copy	Schedule Number and Item Number (NPG 1441.1)	Retention/ Disposition
Contract	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
SOW	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
EEO Counselor Report	TM	6P11	HC	S: 5 I: 25A	Destroy C
Certification of Invoice	CO	GSFC	HC	S: 5 I: 9	Destroy 6

Destroy 2 = Destroy 2 years after expiration of Contract

Destroy T = Destroy upon Termination of Contract or when no longer needed

Destroy C = Destroy upon Certification of Payment or when no longer needed

Destroy 6 = Destroy 6 years after final payment

Birnbaum Interpreting Service Contract: S-96850-Y HQ uses Technical Monitor

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Record Identification	Owner	Location	Record	Schedule	Retention/	
			Media: Electronic or Hard	Number and Item Number (NPG	Disposition	
			Сору	1441.1)		
Contract	СО	GSFC	HC	S: 5 I: 7A	Destroy 2	
SOW	СО	GSFC	HC	S: 5 I: 7A	Destroy 2	
Monthly Review	TM	6013	HC	S: 5 I: 25B	Destroy 2	
Certification of Invoice	СО	GSFC	HC	S: 5 I: 9	Destroy 6	

Destroy 2 = Destroy 2 years after expiration of Contract

Destroy T = Destroy upon Termination of Contract or when no longer needed

Destroy C = Destroy upon Certification of Payment or when no longer needed

Haworth Systems Furniture Contract: W-91501 HQ uses COTR

Record Identification	Owner	Location	Record Media: Electronic or Hard Copy	Schedule Number and Item Number (NPG 1441.1)	Retention/ Disposition
Contract	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
Appointment Letter	CO	GSFC	HC	S: 5 I: 1F	Destroy T
Task Orders	COTR	1D71	HC	S: 5 I: 25A	Destroy C
Visual Inspection	COTR	1D71	HC	S: 5 I: 25B	Destroy 2
Monthly Cost Proposal	COTR	1D71	HC	S: 5 I: 25A	Destroy C
Certification of Credit Memo / Invoice	COTR	1D71	HC	S: 5 I: 9	Destroy 6

Destroy 2 = Destroy 2 years after expiration of Contract

Destroy T = Destroy upon Termination of Contract or when no longer needed

Destroy C = Destroy upon Certification of Payment or when no longer needed

Destroy 6 = Destroy 6 years after final payment

Dowcraft Integral Wall Contract: W-91656 HQ uses COTR

Record Identification	Owner	Location	Record	Schedule	Retention/
			Media:	Number and	Disposition
			Electronic	Item Number	
			or Hard	(NPG	
			Сору	1441.1)	
Contract	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
Appointment Letter	CO	GSFC	HC	S: 5 I: 1F	Destroy T
Task Orders	COTR	1D71	HC	S: 5 I: 25A	Destroy C
Visual Inspection	COTR	1D71	HC	S: 5 I: 25B	Destroy 2
Monthly Cost Proposal	COTR	1D71	HC	S: 5 I: 25A	Destroy C
Certification of Credit	COTR	1D71	HC	S: 5 I: 9	Destroy 6
Memo / Invoice					-

Destroy 2 = Destroy 2 years after expiration of Contract

Destroy T = Destroy upon Termination of Contract or when no longer needed

Destroy C = Destroy upon Certification of Payment or when no longer needed

Responsible Office: Office of Headquarters Operations Subject: Code C Support Services Contract Management

> RSIS/Westover Contract: NAS5-98180-Y HQ uses Technical Monitor

Record Identification	Owner	Location	Record Media: Electronic or Hard Copy	Schedule Number and Item Number (NPG 1441.1)	Retention/ Disposition
Contract	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
Appointment Letter	CO	GSFC	HC	S: 5 I: 1F	Destroy T
NASA Work Order	TM	1B75	HC	S: 5 I: 25B	Destroy 2
Contract Service Survey	TM	1B75	HC	S: 5 I: 25A	Destroy C
Semi-Annual Report	CO	GSFC	HC	S: 5 I: 9	Destroy 6

Destroy 2 = Destroy 2 years after expiration of Contract

Destroy T = Destroy upon Termination of Contract or when no longer needed

Destroy C = Destroy upon Certification of Payment or when no longer needed

Destroy 6 = Destroy 6 years after final payment

Washington Professional Systems Contract: W-91622 HQ uses COTR

Record Identification	Owner	Location	Record	Schedule	Retention/
			Media:	Number and	Disposition
			Electronic	Item Number	
			or Hard	(NPG	
			Сору	1441.1)	
Contract	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
Appointment Letter	CO	GSFC	HC	S: 5 I: 1F	Destroy T
SOW	COTR	1B75	HC	S: 5 I: 7A	Destroy 2
Quarterly Inspection	COTR	1B75	HC	S: 5 I: 25B	Destroy 2
Product Service Report	COTR	1B75	HC	S: 5 I: 9	Destroy 6

Destroy 2 = Destroy 2 years after expiration of Contract

Destroy T = Destroy upon Termination of Contract or when no longer needed

Destroy C = Destroy upon Certification of Payment or when no longer needed

NASA IR&MS Support Services Contract: NASW-4962 HQ uses COTR

Record Identification	Owner	Location	Record Media: Electronic or Hard Copy	Schedule Number and Item Number (NPG 1441.1)	Retention/ Disposition
Contract	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
Appointment Letter	CO	GSFC	HC	S: 5 I: 1F	Destroy T
Task Orders	CO	GSFC	HC	S: 5 I: 25A	Destroy C
Service Request	CCB Chair	CY69	HC	S: 5 I: 25B	Destroy 2
Daily Status Meeting	COTR	6W72	HC	S: 5 I: 25B	Destroy 2
Monthly In-Depth Meeting	COTR	6W72	EC	S: 5 I: 25B	Destroy 2
Quarterly Status Review	Prgm Mgmt Council Chair	4V13	HC	S: 5 I: 25B	Destroy 2
Form 533	COTR	6W72	HC	S: 5 I: 25B	Destroy 2
Performance Evaluation Plan	CO	GSFC	HC	S: 5 I: 25A	Destroy C
Award Fee Report	COTR	6W72	HC	S: 5 I: 9	Destroy 6

Destroy 2 = Destroy 2 years after expiration of Contract

Destroy T = Destroy upon Termination of Contract or when no longer needed

Destroy C = Destroy upon Certification of Payment or when no longer needed

Destroy 6 = Destroy 6 years after final payment

NCI Information Systems, Inc. Contract: NASW-4974 HQ uses COTR

Record Identification	Owner	Location	Record Media: Electronic or Hard Copy	Schedule Number and Item Number (NPG 1441.1)	Retention/ Disposition
Contract	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
Appointment Letter	CO	GSFC	HC	S: 5 I: 1F	Destroy T
SOW	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
Daily Status	COTR	1B81	HC	S: 5 I: 25B	Destroy 2
Monthly Reports	COTR	1B81	HC	S: 5 I: 25B	Destroy 2
Form 533	COTR	1B81	HC	S: 5 I: 25B	Destroy 2
Award Fee Report	COTR	1B81	HC	S: 5 I: 9	Destroy 6

Destroy 2 = Destroy 2 years after expiration of Contract

Destroy T = Destroy upon Termination of Contract or when no longer needed

Destroy C = Destroy upon Certification of Payment or when no longer needed

Security Services Contract: NASW-4977 HQ uses COTR

Record Identification	Owner	Location	Record Media: Electronic or Hard	Schedule Number and Item Number (NPG	Retention/ Disposition
			Сору	1441.1)	
Contract	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
Appointment Letter	CO	GSFC	HC	S: 5 I: 1F	Destroy T
SOW	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
Renewal Notice	CO	GSFC	HC	S: 5 I: 25A	Destroy C
Blotter	COTR	1D51	EC	S: 5 I: 9	Destroy 6
Payment Voucher	COTR	1D51	HC	S: 5 I: 9	Destroy 6
Closeout from NASW- 4977	CO	GSFC	HC		

Destroy 2 = Destroy 2 years after expiration of Contract

Destroy T = Destroy upon Termination of Contract or when no longer needed

Destroy C = Destroy upon Certification of Payment or when no longer needed

Destroy 6 = Destroy 6 years after final payment

Kelley Heating Ventilation and Air Conditioning Contract: NASW-5045 HQ uses COTR

Record Identification	Owner	Location	Record	Schedule	Retention/
			Media:	Number and	Disposition
			Electronic	Item Number	
			or Hard	(NPG	
			Сору	1441.1)	
Contract	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
Appointment Letter	CO	GSFC	HC	S: 5 I: 1F	Destroy T
Contract Specs	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
Task Orders	СО	GSFC	HC	S: 5 I: 25A	Destroy C
Contract Renewal Notice	COTR	1B52	HC	S: 5 I: 25A	Destroy C
Certification of Invoice	COTR	1B52	HC	S: 5 I: 9	Destroy 6

Destroy 2 = Destroy 2 years after expiration of Contract

Destroy T = Destroy upon Termination of Contract or when no longer needed

Destroy C = Destroy upon Certification of Payment or when no longer needed

Unit Price Agreement Contract: W-91539 HQ uses COTR

Record Identification	Owner	Location	Record	Schedule	Retention/
			Media:	Number and	Disposition
			Electronic	Item Number	
			or Hard	(NPG	
			Сору	1441.1)	
Contract	CO	GSFC	HC	S: 5 I: 7A	Destroy 2
Appointment Letter	CO	GSFC	HC	S: 5 I: 1F	Destroy T
Task Orders	COTR	1C66	HC	S: 5 I: 25A	Destroy C
Certification of Task	COTR	1C66	HC	S: 5 I: 9	Destroy 6
Orders					-
Certification of Invoice	COTR	1C66	HC	S: 5 I: 9	Destroy 6

Destroy 2 = Destroy 2 years after expiration of Contract

Destroy T = Destroy upon Termination of Contract or when no longer needed

Destroy C = Destroy upon Certification of Payment or when no longer needed

APPENDIX A

Office of Headquarters Operations Support Services Contract Management Process Contract Matrix

Contract Name	Version Number	Work Plan	Contract Monitoring	Contract Evaluating
Health and Environmental Services	Baseline	SOW	Weekly Reports Monthly Status Mtg. Form 533	Perf. Eval. Plan Award Fee Report
Lee Kramer and Associates	Baseline	SOW	EEO CounsIr Report	Cert. of Invoices
Delany, Siegal, Zorn & Associates	Baseline	SOW	EEO Counsir Report	Cert. of Invoices
Birnbaum Interpreting Service	Baseline	SOW	Monthly Reviews	Cert. of Invoices
Haworth Systems Furniture	Baseline	Task Orders	Visual Inspections Customer Input Monthly Cost Propsls	Cert. of Credit Memo Cert. of Invoices
Dowcraft Integral Wall	Baseline	Task Orders	Visual Inspections Customer Input Monthly Cost Propsls	Cert. of Credit Memo Cert. of Invoices
RSIS/Westover	Baseline	NASA Work Order	Contr. Serv. Survey Customer Input	Semi-Annual Rept.
Washington Professional Services	Baseline	SOW	Quarterly Inspection	Product Service Rept
NASA IR&MS Support Services	Baseline	Task Orders Service Requests	Daily Status Mtg. Monthly In-Depth Mtg. Customer Input Qtrly Status Review Form 533	Perf. Eval. Plan Award Fee Report
NCI Information Systems, Inc.	Baseline	SOW	Daily Status Report Monthly Task Report Customer Input Form 533	Award Fee Report
Security Services	Baseline	SOW	Renewal Notice Blotter	Payment Voucher
Kelley Heat. Vent. & Air Condition.	Baseline	Contract Specs. Task Orders	Renewal Notice	Cert. of Invoices
Unit Price Agreement	Baseline	Task Orders	Cert. of Task Orders	Cert. of Invoices

APPENDIX B

Office of Headquarters Operations Support Services Contract Management Process COTR / TM Matrix

Contract Name	Contract Number	HQ COTR / TM	Location	Phone
Health and Environmental Services	NAS5-98158	Cherie Zieschang	6H70	358-1569
Lee Kramer and Associates	W-91512	Kim Carter (COTR) Chris Rodriguez (TM)	6P23 6O13	358-1387 358-0950
Delany, Siegal, Zorn & Associates	W-91518	Kim Carter (COTR) Chris Rodriguez (TM)	6P23 6O13	358-1387 358-0950
Birnbaum Interpreting Service	S-96850-Y	Kim Carter (COTR) Chris Rodriguez (TM)	6P23 6O13	358-1387 358-0950
Haworth Systems Furniture	W-91501	John Stumpf	1D72	358-1242
Dowcraft Integral Wall	W-91656	John Stumpf	1D72	358-1242
RSIS/Westover	NAS5-98180	Ron Hoffman	1B75	358-1596
Washington Professional Services	W-91622	Ron Hoffman	1B75	358-1596
NASA IR&MS Support Services	NASW-4962	Ed Brimberg	6W72	358-1334
NCI Information Systems, Inc.	NASW-4974	Janie Pratte	1B81	358-1612
Security Services	NASW-4977	Steve Peyton	1D51	358-0191
Kelley Heat. Vent. & Air Condition.	NASW-5045	Ed Hurley	1B52	358-0698
Unit Price Agreement	W-91539	Judy Jackson	1C66	358-0212